Trust & Confidence



ased on global rule-of-law rankings by reputable think tanks and international organisations, the Singapore Judiciary and legal system remained among the best in the world in 2021. Singapore maintained high scores across multiple annual surveys and research studies, ranking within or close to the top 10 for most indicators.

This exemplary performance is a recognition of the high quality of justice dispensed by the Singapore Judiciary.





Our People

Access To Justice

Therapeutic Justice

Strengthening Partnerships

Developing Our Capability

Connecting With The Community



ANNUAL REPORT 2021



The word cloud (above) shows the different types of internal audit projects delivered in 2021.

INTERNATIONAL RANKINGS

International Institute for Management Development – World Competitiveness Yearbook 2021

Justice: Fairness in Administration of Justice Legal and Regulatory Framework

RANK 8 out of 64 1 out of 64

RANK

17 out of 139

8 out of 139

7 out of 139

World Justice Project – **Rule of Law Index 2021**

Overall Civil Justice Criminal Justice

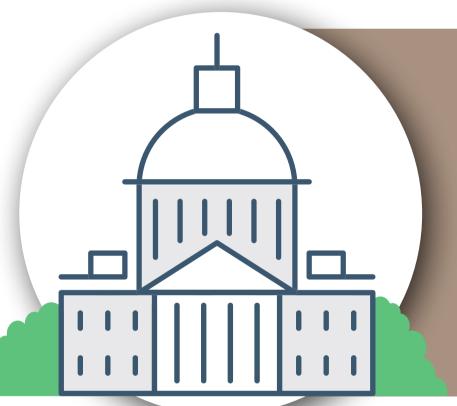
CORPORATE GOVERNANCE

ood corporate governance is essential for effective and efficient running of court operations. Within the Supreme Court and Family Justice Courts (FJC), the Audit Committee (AC) Continuous compliance with regulatory requirements met regularly throughout 2021 to oversee and guide sound implementation of internal controls, leading to greater trust and confidence in the justice system.

The AC provided a layer of management oversight to ensure compliance with relevant Government Instruction Manuals and regulatory requirements. Despite the pandemic, regular AC meetings were





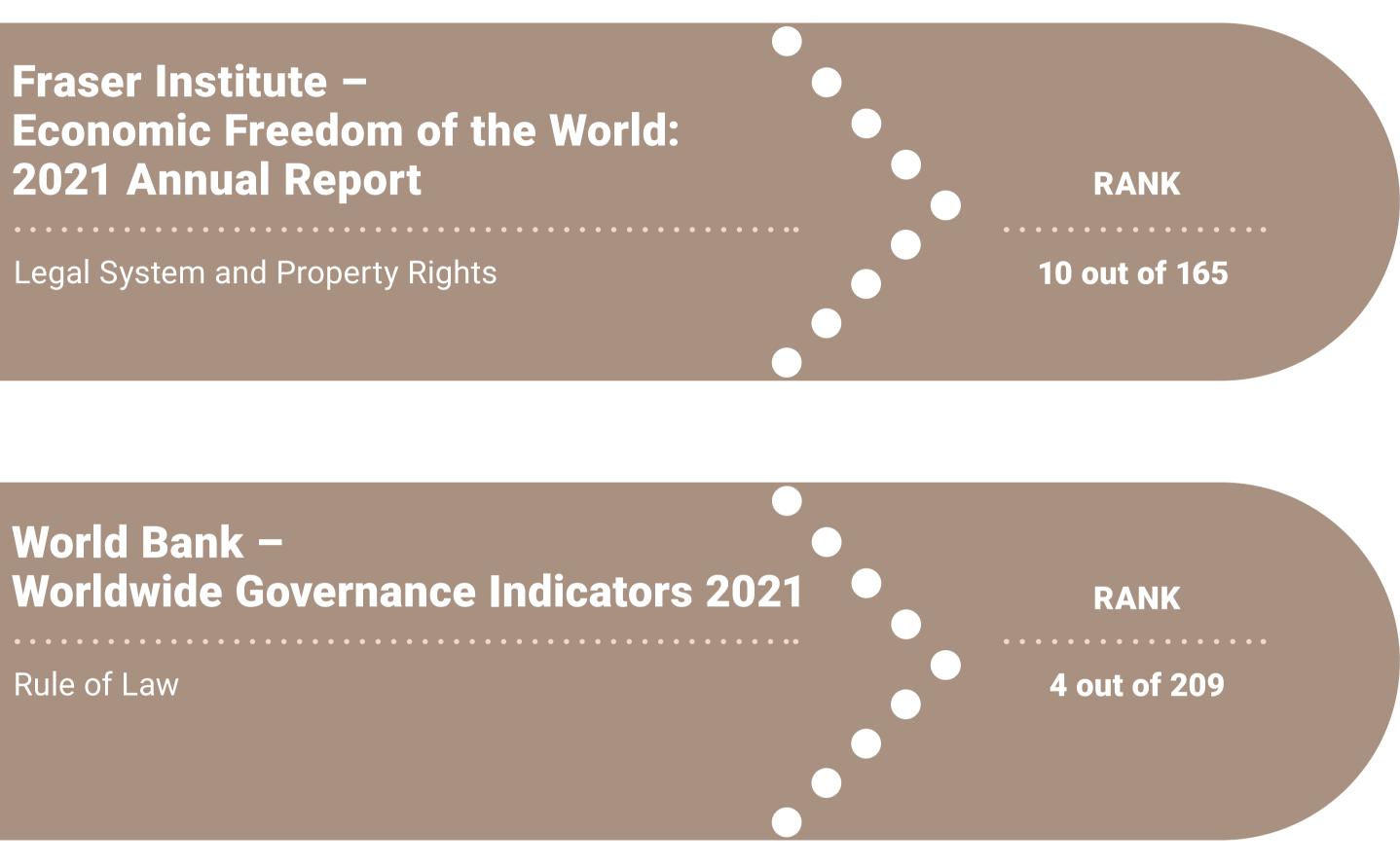


World Bank –

Rule of Law

held to steer proper use of government resources (including funds), information and systems.

at both the virtual and physical workplace was also assured through the AC's oversight controls. Various internal audit projects were carried out to address the risk of ineffective controls for policies and procedures developed prior to COVID-19. These projects aligned and improved the relevancy of processes and procedures, information system security controls, as well as enterprise risk management and business continuity management practices governing virtual and hybrid work arrangements.



The Chief Risk Officer, who reports to the AC, is tasked to work with all the directorates on enterprise risk management for the Supreme Court and FJC. The Executive Committee identifies, assesses and maps the various enterprise risks faced by the courts into an Enterprise Risk Register, which is then reviewed and approved by the AC. As new directorates are established and external factors (especially the COVID-19 pandemic) impact the courts, both risk severity and enterprise risks will change with each review. Following the introduction of enterprise risk management within the State Courts in September 2021, the State Courts will also align their efforts towards an integrated framework with the Supreme Court and FJC.